DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

June 9, 2025

Delta Conveyance Design and Construction Authority Board of Directors

Subject: ***Materials for the June 12, 2025, Finance Committee Meeting***

Members of the DCA Finance Committee:

The Delta Conveyance Design and Construction Authority (DCA) will have a Finance Committee Meeting, scheduled for **Thursday, June 12, 2025, at 1:30 p.m.** This will be a **hybrid** meeting, members of the public may attend the meeting in person or virtually. The call-in and video information, as well as meeting location is provided in the attached agenda. Meeting information will also be posted on the dcdca.org website.

Enclosed are the materials for the Finance Committee meeting in a PDF file, which has been bookmarked for your convenience.

Regards,

Graham C. Bradner

Graham Bradner
DCA Executive Director

DELTA CONVEYANCE DESIGN AND CONSTRUCTION AUTHORITY
FINANCE COMMITTEE MEETING

REGULAR MEETING

Thursday, June 12th, 2025
1:30 p.m.
Hybrid (Teleconference) Meeting

DCDCA Boardroom
980 9th Street, Suite 100
Sacramento, CA 95814

TELECONFERENCE LOCATIONS:

1. Kern County Water Agency, 3200 Rio Mirada Drive, Bakersfield, CA 93308
2. Zone 7 Water Agency, 100 N. Canyons Pkwy., Board Room, Livermore, CA 94551

CONFERENCE ACCESS INFORMATION:
Phone Number: (669) 444-9171 Access Code: 89481684101#

Virtual Meeting Link: https://dcdca-org.zoom.us/j/89481684101?from=addon

Please join the meeting from your computer, tablet, or smartphone

Additional information about participating by telephone or via the remote meeting solution is available here: https://www.dcdca.org

AGENDA

Except as permitted by Government Code section 54953(f), Directors will attend the meeting from the DCDCA Boardroom or any of the teleconference locations. Members of the public may attend in person at these locations or remotely through the virtual meeting link above. Assistance to those wishing to participate in the meeting in person or remotely will be provided to those requiring accommodations for disabilities in compliance with the Americans with Disabilities Act of 1990. Interested person must request the accommodation as soon as possible in advance of the meeting by contacting the DCA support staff at (888) 853-8486 or info@dcdca.org. Members of the public may speak regarding items on the agenda during those items and when recognized by the Chair. Speakers are limited to three minutes each; however, the Chair may limit this time when reasonable based on the circumstances. Persons wishing to provide public comment remotely on Agenda Items are encouraged to complete a public comment request form at: https://tinyurl.com/dcafinancepubliccomment by 1:15 pm or through the QR code below. In addition, members of the public may use the "raise hand" function (*9 if participating by telephone only) during the meeting to request the opportunity to speak. Additional information will be provided at the commencement of the meeting.

1. CALL TO ORDER

2. ROLL CALL & PLEDGE OF ALLEGIANCE – Any private remote meeting attendance will be noticed or approved at this time.

3. PUBLIC COMMENT
Members of the public may address the Committee on matters that are within the Committee's jurisdiction but not on the agenda at this time. Speakers are generally limited to three minutes each; however, the Chair may further limit this time when reasonable based on the circumstances. Persons wishing to speak may do so remotely through the electronic meeting link, by scanning the QR Code, or teleconference number when recognized by the Chair. The DCA encourages public comments and requests that speakers present their remarks in a respectful manner, within established time limits, and focus on issues which directly affect the DCA or are within its jurisdiction.

4. APPROVAL OF MINUTES

   (a) May 21, 2025, Finance Committee Meeting Minutes

5. DISCUSSION ITEMS

   (a) Review of Final Draft FY2025/26 Budget
   Recommended Action: The Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2025/26.

6. REPORTS AND ANNOUNCEMENTS

   (a) Verbal Reports, if any

7. ADJOURNMENT

* * * * * *

The DCA Finance Committee proposed next scheduled meeting(s):

TBD

FINANCE COMMITTEE MEETING

MINUTES

REGULAR MEETING

Wednesday, May 21, 2025
3:30 p.m.
(Paragraph numbers coincide with agenda item numbers)

1. CALL TO ORDER

The regular meeting of the Delta Conveyance Design and Construction Authority (DCA) Finance Committee was called to order in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 83417072234#, https://dcdca-org.zoom.us/j/83417072234?from=addon at 3:38 p.m.

2. ROLL CALL

Committee member in attendance from the DCA Boardroom was Gary Martin.

Committee members in attendance remotely were Sarah Palmer and Martin Milobar.

DCA staff members in attendance were Graham Bradner and Josh Nelson.

3. PUBLIC COMMENT

There were no public comment requests received.

4. APPROVAL OF MINUTES: April 17, 2025, Finance Committee Meeting

Recommendation: Approve the April 17, 2025, Finance Committee Meeting

Motion to Approve Minutes from April 17, 2025, as

Noted:	Martin
Second:	Palmer
Yeas:	Martin, Milobar, Palmer
Nays:	None
Abstains:	None
Recusals:	None
Absent:	None
Summary:	3 Yeas; 0 Nays; 0 Abstain; 0 Absent. (Motion passed as MO 25-05-01).

5. DISCUSSION ITEMS:

a) Review Fiscal Year 25/26 Budget Summary and Detail

Informational Item

DCA Executive Director Graham Bradner presented an overview of the agenda to the committee. He stated that it would open with a review of the project timeline to recap current progress, given the significant activity underway to complete Fiscal Year (FY) 24/25 and prepare for FY 25/26. The presentation would then proceed to a detailed review of the proposed scope and budget for FY 25/26, followed by time for questions and any other detail-related items.

Mr. Bradner pointed out that May 21 was the second Finance Committee meeting, at which the full details of the proposed budget were shared and discussed for the first time. He stated that the third Finance Committee meeting is scheduled for June 12. At that session, any revisions arising from today's discussion, as well as several anticipated changes, will be incorporated into the final revised budget. The Finance Committee will then consider recommending adoption to the full Board at the June 18 Board meeting. Although several steps remain, the process is progressing steadily.

Highlighting the scope of services, Mr. Bradner reviewed FY 24/25 accomplishments, emphasizing that support for Department of Water Resources (DWR) permitting, especially the major permit activities targeted for completion by the end of FY 25/26, remains a priority. He mentioned that an updated Class IV (4) cost estimate was released in May 2024, followed by extensive outreach through the remainder of FY 24/25. That significant outreach involved meetings with both direct participants and member agencies of Public Water Agencies (PWA), as well as other interested water agencies, to help stakeholders understand project costs and benefits.

Mr. Bradner noted that with the anticipated shift to Program Delivery (PD), preparations are underway to support ongoing efforts in design, construction, and contracting innovations aimed at refining project definition, improving constructability, minimizing impacts, and comprehensively addressing critical considerations. He highlighted internal organizational growth and transition, explaining that the previous structure primarily focused on permit support.

Mr. Bradner then reviewed communications activities, including the "Closer Look" series, Delta tours, translated fact sheets, and other materials designed to provide clear public information regarding project aspects. He described a recent initiative spanning late FY 23/24 into early calendar year 2025 to collaborate with all participating PWAs to articulate the work plan through FY 27/28 and secure funding. He reported that each PWA has committed to maintaining existing levels of participation, establishing a clear and funded scope of work that enables the DCA to meet its commitments on time.

Looking ahead to FY 25/26 priorities, Mr. Bradner stated that while permit support will continue, emphasis will shift toward engineering analyses and documentation for the system-wide Basis of Design Report (BODR), which will increase the overall design level from 10% or roughly 175 design sheets to 20%, approximately 1000 design sheets. This increase reflects the detail required to support a Class III (3) cost estimate. Cost estimating is scheduled to begin next Spring, with the BODR release, updated cost estimate, and financial feasibility analysis planned for FY 26/27. Early FY 25/26 will focus on advancing engineering work and initiating cost estimating in Spring 2026.

Mr. Bradner noted that environmental compliance efforts are intensifying. Historically, DCA served as the liaison between engineering contractors and DWR permitting teams, stating that the current phase requires detailed planning for roles, monitoring, and reporting. Additionally, it is noted that environmental compliance activities will increase in tandem with permitting and engineering work.

He explained that the environmental compliance phase must transition beyond liaison functions into comprehensive planning. The DCA must define roles and responsibilities, identify which entity will submit documentation to regulators, and address numerous compliance details. Thereby, developing a comprehensive compliance plan, followed by systems for monitoring, tracking, and reporting, represents a dual priority for the environmental team. Mr. Bradner emphasized the substantial effort needed to establish standards, procedures, and requirements. He underscored the importance of procuring designers and contractors within a system designed to attract quality bidders and position DCA as a preferred project partner.

He presented the summary of the proposed FY 25/26 budget of $65M, compared to the current FY 24/25 budget of $43.2M. He noted that several new tasks are embedded within the existing work breakdown structure (WBS) and may not be immediately apparent. For example, row 220, Project Management Office (PMO) Survey and Mapping, represents a new task, and row 410, PD Project Geotechnical (Geotech), now includes surveying and related subtasks. A side-by-side budget comparison provides insight into cost drivers and category variances, with PMO (including Executive Office, Community Engagement, Controls, Administration, Procurement, and Property Acquisition, et al.) reflecting the largest increase.

Mr. Bradner highlighted the PMO budget, which grows from just under $20M to $26.8M. The unallocated reserve has been shifted from PMO to PD, as those funds are primarily intended for Geotech work and surveying activities. Allocating the reserve within PD maintains flexibility for distribution throughout FY 25/26, rather than remaining unused in the PMO. Mr. Bradner noted that a side-by-side comparison highlights differences between the Program Initiation (PI) and PD budgets.

Moving to the vendor budget summary, Mr. Bradner compared FY 24/25 with FY 25/26. Pointing out the largest increase is for Jacobs, driven by the system-wide BODR effort, which will advance the project design level from 10% to 20%. He described the work as a heavy lift, expanding from roughly 175 design sheets to over 1,000 to support a Class III (3) cost estimate.

He then noted Parsons' increase, attributing it to onboarding new staff, filling vacancies, and adding program support resources, during the ramp-up phase. Conversely, AECOM's budget shows a significant decrease; Mr. Bradner explained that the $5.1M funding is intended to maintain engagement through the FY and to support planning for a Spring 2026 program. Additionally, a significant unallocated reserve has been earmarked for potential additional Geotech work, should opportunities arise to expand beyond the current scope or if the Spring program becomes more substantial. These funds will be held in reserve to provide flexibility.

He moved on to discuss the reinstatement of Somas, the surveying contractor, whose contract had been dormant for several years. The proposed budget includes $1.8M for critical-path survey work around the project site.

Mr. Bradner then addressed Lucas Public Affairs (LPA), the new communications support team. A task order is not included for LPA, as the scope and costs remain under finalization. The budget currently shows a placeholder amount based on past performance with VMA; this will be updated for the final budget.

Several reasonable expansions were noted such as information technology (IT) provider Launch, new equipment needs, and expansions in Metropolitan Water District (MWD).

Mr. Bradner reviewed placeholders for anticipated awards under the Executive Support Services master agreements. These include Deputy Director services and facilitation services as the first planned task orders for FY 25/26. Negotiations will continue over the coming months, with deputy and facilitation contracts targeted for Board of Directors consideration in June. Other categories may be accelerated through negotiations if deemed beneficial, and all placeholders will be either finalized or retained as line items before final budget adoption.

He then mentioned that the Finance Committee would now review the detailed budget organized by WBS. PMO tasks encompass activities that continue through all program phases. He then described the PI category, encompassing pre-delivery engineering and planning, including all Jacobs Engineering work and the BODR. He noted that fieldwork, previously linked to permit planning, has transitioned to PD following the selection of the final project alternative. This change ensures the accurate tracking of planning and delivery costs, preventing confusion in financial reporting.

Mr. Bradner continued to PD, where most of the expansion work will take place as the DCA moves into delivery. Early PD activities include Geotech, surveying, and monitoring necessary permits and compliance. PD activities are expected to grow significantly as the final design and construction procurement proceed.

He reviewed the detailed cost table for Executive Office tasks, which covered the Chief Engineer, General Counsel, Treasurer, Human Resources (HR), and other strategic leadership roles. He noted the undefined allowance line shows zero (0) dollars and explained that consolidating the undefined allowance within one (1) category, rather than distributing it across multiple WBS categories, simplifies budget management. He recommended maintaining the allowance within PD to accommodate anticipated Geotech and survey funds set aside for FY 25/26. Mr. Bradner finished that thought by reaffirming that strategic leadership, the BODR, organizational transition, innovation evaluation, and support for DWR permit efforts remain top priorities.

Regarding the Community Engagement budget line, Mr. Bradner said that VMAs costs appearing as a placeholder of $900,000 is included for LPA under the Communications Manager task. Once the LPA task order is finalized, the placeholder will be allocated across subcategories, Communications Management, Print and Digital Assets, Strategic Planning, Template Development, Social Media, and Website Support, mirroring the current FY distribution. If task order details remain incomplete before the final budget adoption, the placeholder will remain unchanged.

Committee Chair Martin inquired whether Committee questions should be reserved until the end or addressed during the presentation.

Mr. Bradner welcomed questions at any time.

Committee Member Palmer noted that if questions are delayed, the thought behind them could be lost.

Director Martin commented that the Finance Committee has made substantial progress in understanding budget construction, particularly that most costs are tied to task orders. He recalled that some items are not based on task orders. He asked who determines the scope for those task orders.

Mr. Bradner responded that the scope is established through three (3) filters. First, each master agreement defines a scope of services, setting contractual boundaries. Second, the organizational chart is reviewed to determine which division should manage a service, ensuring functional alignment. He added that management is now schedule-driven. Instead of ranking priorities instinctively, the team begins with the master schedule, identifies required work to maintain progress, reviews existing contracts, assigns tasks to vendors, and constructs task order scopes and budgets accordingly. Third, the DCA works backward from the schedule, identifies required milestones, reviews available contracts, assigns work to the appropriate vendor, and builds each task order's scope and budget accordingly.

Committee Chair Martin asked whether major consultants such as Jacobs and Parsons submit lists of anticipated tasks for the year, or whether DCA defines those tasks.

Mr. Bradner explained that the process is collaborative: all parties review the schedule, agree on high-level milestones, and develop task orders to meet those milestones. He elaborated that after agreeing on milestones, each consultant breaks them into smaller steps and estimates the required effort. DCA and the consultants then iterate on the task list, scope, and costs until consensus is reached. This ensures task orders accurately reflect the required work.

Committee Chair Martin thanked Mr. Bradner, noting that the task order list greatly aids the Finance Committee in understanding budget alignment with scopes of work.

Committee Member Palmer asked whether current processes ensure vendors communicate and align their tasks to avoid redundancy and improve efficiency.

Mr. Bradner confirmed that vendor coordination is integral to the task order development process, expressing that avoiding overlap and fostering efficient collaboration remain key objectives. He further explained that clear roles and responsibilities have been central to recent reorganization efforts. DCA's functional structure does not always align neatly with individual contracts, which can result in multiple contracts overlapping within a division. The restructuring focused on mapping functions to supporting contracts and establishing unmistakable ownership for every task to eliminate duplication and confusion about accountability. He emphasized that dual ownership hinders progress, so each issue requires a single designated owner.

Committee Member Sarah Palmer inquired whether vendor coordination is addressed within the process.

Mr. Bradner responded that vendor collaboration is essential. By clearly defining responsibilities and clarifying "who does what" in advance, the organization minimizes territorial disputes over work and encourages cooperation across contract teams. This proactive clarity positions DCA to manage the increased workload anticipated during ramp-up.

Committee Member Palmer emphasized that the structure should promote an attitude that all vendors work toward the same goal.

Committee Member Milobar expressed that the volume of costs presented in the tables is overwhelming, noting that there are hundreds of individual costs to consider. He emphasized the importance of avoiding duplication, stating that it is challenging to grasp such a large number of costs fully. Committee Member Milobar suggested that some costs could potentially be reduced by 10% but acknowledged the complexity of evaluating such a broad scope, describing the situation as somewhat overwhelming.

Mr. Bradner offered to proceed either line by line through detailed slides or by navigating the consolidated budget table, pausing for questions on key points. He invited the Committee’s preference.

Committee Chair Martin replied that the Finance Committee objective is not to re-audit every figure for redundancy but to understand the origin of each number, the scope it supports, and the consultant responsible. The Finance Committee is not equipped to validate every calculation but must link each budget line to its underlying task order.

Committee Member Milobar noted that the broader, more global perspective is where the Finance Committee should focus. He acknowledged that reviewing every individual cost line is neither feasible nor the Finance Committee’s responsibility. However, he emphasized the importance of recognizing that the cumulative total represents a significant amount of funding. He suggested that focusing on the bigger picture analysis would be most beneficial for the Finance Committee’s review.

Committee Member Palmer agreed, stating the Board’s duty is to ensure overall budget accuracy and completeness, “dotting the i’s and crossing the t’s”, without delving into day-to-day management details.

Committee Chair Martin added that effective oversight requires confirmation that every budget line is substantively supported by documentation.

Committee Member Palmer concurred, noting that Board members must be able to stand behind the numbers they approve confidently.

Mr. Bradner suggested reviewing each work breakdown line by highlighting changes and their reasons. He reminded the Finance Committee that in recent years, DCA consistently met or stayed under budget, with contingencies rarely used because of unpredictable workload. The annual budget historically served as a ceiling under which DCA maximized progress and efficiency.

He explained this approach must evolve as the DCA transitions from permit support to a schedule-driven model. When funds and schedule opportunities arise, resources must be redirected to advance the DCA and improve readiness. He anticipated FY 25/26 would be a transition year as DCA adjusts to this dynamic strategy.

Mr. Bradner proposed walking through each budget section, focusing on numerical differences and accounting for cost changes.

Committee Chair Martin expressed that he wanted the Finance Committee to understand the rationale behind each figure.

Before moving past Community Engagement, Mr. Bradner noted that top-level totals for the current and next FY are very similar. Slight increases reflect normal escalation. Differences mainly result from the absence of finalized task order details.

Committee Member Sarah Palmer asked whether the “Community Liaison” line in the Community Engagement budget indicated a search for a new liaison.

Mr. Bradner replied that the entry is a standing placeholder requested by DWR. It exists in case DCA needs to engage a specialist for the Community Benefits Program. To date, internal resources have been used, and the placeholder funds have not been utilized, but DWR has requested the funds remain available.

Committee Chair Martin inquired whether, behind each task order line, consultants provide a job hour estimate detailing staff assignments and billing rates, enabling DCA to perform a “sanity check” on labor and compensation.

Mr. Bradner explained that DCA provides a standard cost development template to each consultant to ensure consistent detail. Each template identifies personnel, hours, tasks, and approved billing rates, which are pulled from DCA’s rate database. DCA verifies those rates against invoices to ensure that billing aligns with agreed terms. Associated cost spreadsheets detail staff assigned to the program, whether half-time, full-time, or otherwise, by individual and deliverable, offering sufficient information for internal review.

Mr. Bradner reviewed the Program Controls budget, noting the current FY 24/25 allocation of approximately $4.9M would increase to about $6.7M in FY 25/26. The increase is primarily due to the addition of staff for cost management and support, including those responsible for vendor invoicing and financial control systems. He noted that Risk Management, previously housed under the Chief Engineer task in the Executive Office, now appears as a separate line in Program Controls; the dollars were reallocated with no new spending.

Mr. Bradner discussed the Cost Management and support staff, explaining that this team handles all vendor invoicing and develops the associated systems and processes for managing complex workflows. He noted the need to add new staff to this team due to the increasing workload. The budget increase reflected is directly attributable to these additional personnel. Mr. Bradner emphasized that the current team is overwhelmed by the volume of work, making it necessary to augment staff capacity.

Regarding Schedule Management, Mr. Bradner stated that only minor adjustments were made, also including new staff.

Turning to Administration, he explained that this task covers rent, furniture, utilities, information technology services, and software. The budget increases from roughly $3.6M to about $5.6M, driven by two factors: the addition of an Administrative Manager and increased project administration staff, as well as expanded IT needs, including new user licenses and office equipment replacement or refurbishing.

Mr. Bradner addressed procurement contract administration, noting that the primary change is the need to augment the procurement manager's support team. He explained that the current workload has reached the limits of the existing team, making it necessary to bring on additional staff.

Regarding the property acquisition team, he reported that over the past FY, the organization has been refined. The topline budget increased modestly from approximately $1.02M to $1.27M. The restructuring includes establishing Rebekah Green from Bender Rosenthal as the dedicated Property Acquisition Manager, with an appropriate budget and role within the program.

He also explained that vendor scopes have been distinctly separated to avoid conflicts. Bender Rosenthal, Hamner Jewel and Associates, and Associated Right-of-Way now have clearly defined, non-overlapping scopes of work. This separation addresses concerns related to contract management and conflict of interest. Ms. Green is positioned to manage these vendors effectively without conflict. Mr. Bradner explained that this section pertains to work involving temporary entry permits. It consists of negotiating with landowners to secure temporary entry permits. The budget also includes a line item for the payments made to landowners to support those temporary entries.

Explaining that court-ordered entry deposits must be placed in escrow whenever DCA enters a property under order. For FY 25/26, approximately $500,000 is allocated for such property payments; the remainder of the Property budget supports the Property Manager and field right-of-way (ROW) consultants.

Moving to Permitting Management, Mr. Bradner highlighted a significant budget increase from approximately $1.25M to nearly $3M. Historically, this team acted primarily as a liaison between DCA engineering and DWR permitting staff. The expanded role now includes developing the environmental compliance plan, tools, and requirements. New personnel are being onboarded to support this enhanced compliance responsibility.

Mr. Bradner moved on to the Health and Safety, Quality Management, and Sustainability budget lines, which remain steady, with only minor adjustments reflecting current staff commitments.

He went on to say that Geotech Management and Survey Management cover DCA's in-house oversight of Geotech and survey work, which is budgeted within PD. Mr. Bradner explained that one person previously filled the Geotech management role; however, the anticipated field program, particularly from FY 26/27 onward, requires additional staff and upgraded data systems. The current AECOM contract supports data collection and reporting through calendar year 2026. Beyond that, Geotech efforts are expected to expand significantly. The FY 25/26 allocation focuses on building systems to receive, quality control, and sharing future Geotech data with designers and contractors. Actual management costs will depend on the extent of Geotech fieldwork in the coming FY 25/26.

Mr. Bradner emphasized that much of the upcoming geotechnical work concentrates on developing processes and data systems to enable efficient information flow and accessibility for all users.

Committee Chair Martin expressed confidence in the direction of the scope of work and acknowledged DCA’s benefit in having Mr. Bradner’s technical expertise guiding the efforts.

Mr. Bradner then discussed Survey Management, a new budget line reflecting the activation of the surveying contract and establishment of a Survey Management role, underscoring its importance for future engineering and property surveys.

Regarding Engineering, he noted the budget allocation increased from approximately $14M in FY 24/25 to $26M in FY 25/26. Nearly $20.5M of these total funds is the BODR, which will advance overall project design from 10% to 20%. The BODR accounts for roughly one-third ($^{1}/_{3}$) of the proposed budget and will be closely monitored for performance throughout the year. The DCA engineering team is developing a detailed implementation plan, including costs, milestones, and deliverables.

Committee Chair Martin asked whether DCA has a list of the number of reports and subject topics to be produced.

Mr. Bradner responded that each task order defines the list of reports and deliverables. He added that, unlike previous years, when Jacobs produced dozens of smaller work products, the upcoming task orders consolidate work into a single, larger BODR deliverable, reducing the overall number of individual documents. Additionally, the significant changes include discontinuing the conduct of multiple facility studies in the upcoming year. Project Definition Reports are no longer planned. The focus is pivoting to the BODR.

Mr. Bradner reiterated that the PI Fieldwork task will no longer receive funding in FY 25/26 and beyond, as all field investigations have shifted to PD.

Committee Chair Martin inquired whether unallocated allowances were included in this calculation.

Mr. Bradner clarified that unallocated allowances will be in PD. He explained that, of the three project phases, PI, specifically fieldwork, is no longer the phase that funds fieldwork activities.

Within PD, he identified two (2) line items. First, a spring fieldwork program is budgeted at approximately $5M, reflecting a conservative allocation for Geotech and survey work. Second, an undefined allowance slightly exceeding $5M is set aside for additional field activities, should circumstances permit Delta Conveyance Project (DCP) expansion during the FY 25/26. Placing the reserve in PD consolidates all field-related funds while allowing flexibility for reassignment as needed.

Mr. Bradner explained that figures will change slightly before the next Finance Committee meeting. He mentioned that the Board recently amended three (3) major contracts: Jacobs, Parsons, and AECOM. Amendments increased not-to-exceed amounts, standardized billing terms, and shifted DCA away from an "all-in" labor rate approach.

Historically, consultants have rolled anticipated travel and other direct expenses into their hourly billing rates. With more personnel reporting on-site in FY 25/26, DCA will separate these expenses from labor costs, listing them as distinct line items in each task order. Mr. Bradner said the overall FY 25/26 budget target is expected to remain at $65M. Expressing how labor subtotals within task orders will decrease as expenses are separated, and total task order values may shift slightly due to refined assumptions. Any minor adjustments will be offset within the unallocated reserve to maintain the aggregate budget.

Committee Chair Martin asked whether updates based on today's discussion will be presented at the June 12 Finance Committee meeting.

Mr. Bradner replied that updates are required; however, updated task order figures reflecting the new billing structure will be provided then. He confirmed he will send the Finance Committee a revised budget package before the next meeting. The goal is for the Finance Committee to recommend the revised budget on June 12, allowing time to address remaining questions before the Board considers approving on June 18.

Committee Member Palmer raised a question about whether the cost estimate scheduled to begin next Spring would cover the entire project.

Mr. Bradner confirmed it would produce an updated Class III (3) cost estimate for the entire project. The effort will start in Spring 2026 but will not be published until FY26/27 due to extensive internal and external review to ensure defensibility. The resulting figures will inform economic studies used by the PWA when deciding whether to proceed.

Committee Member Palmer noted that a journalist cited a "$40B" figure for the project and sought to confirm the correct context.

Mr. Bradner explained that the widely quoted $20B figure is expressed in 2023 dollars. Escalating costs without similarly escalating benefits presents only half the economic picture. The Benefit-Cost Analysis escalates both costs and benefits, and the forthcoming estimate will explicitly address this.

Committee Member Milobar commented that refining some of the numbers is essential, as it will better frame the total cost and provide more accurate figures. He expressed confidence that the Finance Committee is proceeding in the right direction and is considering the budget in the appropriate context. Stating he is satisfied that the process is on track and fulfilling its purpose.

No further comments or questions were received from the committee, nor were any public comment requests received.

6. REPORTS AND ANNOUNCEMENTS:

a. Verbal Reports

Committee Member Palmer commented to “keep up your enthusiastic selves.”

No further comments or questions were received from the committee, nor were any public comment requests received.

7. ADJOURNMENT:

Chair Martin adjourned the meeting at 4:33 p.m., in person, by teleconference, and remotely - Conference Access Information: Phone Number: (669) 444-9171, Code: 83417072234#, https://dcdca-org.zoom.us/j/83417072234?from=addon.

DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

Board Memo

Contacts: Graham Bradner, Executive Director

Date: June 12, 2025, Finance Committee Meeting **Item No.** 5a

Subject: Proposed Final Budget for Fiscal Year 2025/26

Summary:

Attached to this memo is the DCA proposed budget for Fiscal Year (FY) 2025/26, including summary tables and detailed backup information. The proposed budget is $65M and includes $4.2M in unallocated reserve. We plan to present our final budget for DCA Board of Directors approval at the June 18th, 2025 meeting with a recommendation from the Finance Committee. This memo is intended to provide additional details to support the Committee's review and recommendations regarding the proposed FY 2025/26 budget.

Planned work in the upcoming year will largely be focused on the following tasks:

- Providing support to the Department of Water Resources (DWR) permit efforts and responding to requests for clarification regarding the engineering aspects of the project.
- Working closely with DWR to develop the environmental compliance plan and establish the systems for monitoring and reporting.
- Engineering analyses, design, and documentation for a systemwide Basis of Design Report to support an updated Class III cost estimate planned for FY2026/27.
- Developing and refining the overall program schedule including increasing detail, such as permit requirements, design and construction innovations, data collection scenarios, contracting mechanisms, and funding considerations.
- Continuing development of DCA standards, procedures, and requirements to support an efficient transition into the delivery phase pending participating public water agency decisions to implement the project planned for 2027.

Attachments 1 and 2 include refined totals with any changes noted for the budget line items from the version presented at the May 21st, 2025 Finance Committee meeting.

Recommended Action:

The Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2025/26.

Attachments:

Attachment 1 – Proposed Final FY 2025/26 Budget Summary and Detail

Attachment 2 – Proposed Final FY 2025/26 Budget Detail by Vendor

Attachment 3 – Proposed Final FY 2025/26 Budget Presentation

CODE	Description	Proposed FY25/26 Budget Presented at 5/21/25 Finance Committee	Revised Proposed FY25/26 Budget
		$ 65,000,000	$ 65,000,000
10	PROGRAM MANAGEMENT OFFICE	$ 26,841,700	$ 26,521,300
100	PMO-Executive Office	$ 4,634,700	$ 5,002,300
110	PMO-Community Engagement	$ 1,323,200	$ 1,449,000
120	PMO-Program Controls	$ 6,689,500	$ 6,956,000
130	PMO-Administration	$ 5,648,000	$ 5,678,600
140	PMO-Procurement and Contract Administration	$ 978,200	$ 950,900
150	PMO-Property	$ 1,273,600	$ 1,269,600
160	PMO-Permitting Management	$ 2,924,600	$ 2,765,000
170	PMO-Health and Safety	$ 420,100	$ 400,100
180	PMO-Quality Management	$ 567,800	$ 541,200
190	PMO-Sustainability	$ 445,500	$ 424,600
210	PMO-Geotechnical Management	$ 1,577,700	$ 818,100
220	PMO- Survey & Mapping	$ 358,800	$ 265,900
30	PROGRAM INITIATION	$ 26,094,700	$ 27,260,600
300	PI-Engineering	$ 26,094,700	$ 27,260,600
40	PROGRAM DELIVERY	$ 12,063,600	$ 11,218,100
410	PD-Project Geotechnical	$ 12,063,600	$ 11,218,100

CODE	Description	Proposed Draft FY25/26 Budget $	Revised Draft FY25/26 Budget $
		$ 65,000,000	**$ 65,000,000**
10	**PROGRAM MANAGEMENT OFFICE**	**$ 26,841,700**	**$ 26,521,300**
100	**PMO-Executive Office**	**$ 4,634,700**	**$ 5,002,300**
1000	**EO-Management**		
10001	EO-Executive Office	**$ 1,318,900**	**$ 1,325,800**
230035-0003	Bradner Task Order 3 - FY25/26	*$ 629,700*	*$ 629,700*
	Executive Office	$ 629,700	$ 629,700
190009-0007	Parsons Task Order 8 - FY25/26		
	Chief of Staff	$ 657,100	$ 664,000
190009-0007	Parsons Task Order 8 - FY25/26		
	Conference Fees	$ 15,600	$ 15,600
250000-0000	Conference and Event Registration Fees		
	Conference Fees	$ 15,000	$ 15,000
250000-0000	Association Memberships		
	Annual Subscription	$ 1,500	$ 1,500
10002	EO-Chief Engineer	**$ 432,600**	**$ 414,300**
190009-0008	Parsons Task Order 8 - FY25/26		
	Chief Engineer	$ 432,600	$ 414,300
10003	EO-DCA Board Meetings	**$ 10,000**	**$ 10,000**
250000-0000	Audio Visual FY 25/26		
	Board Meeting Support	$ 10,000	$ 10,000
190009-0008	Parsons Task Order 8 - FY25/26		
	Board Meeting Supplies	$ -	$ -
10004	EO-Executive Office Support	**$ 1,150,000**	**$ 1,526,600**
TBD	TBD		
	Deputy Director Services	$ 600,000	$ 976,600
TBD	TBD		
	Facilitation Services	$ 300,000	$ 300,000
TBD	TBD		
	Executive Strategic Support Services	$ 250,000	$ 250,000
1005	**EO-General Counsel**		
10050	EO-General Counsel	**$ 520,000**	**$ 520,000**
200003-0007	Best Best & Krieger Task Order 7 - FY25/26		
	Legal Services	$ 520,000	$ 520,000
1015	**EO-Audit**		
10150	EO-Audit	**$ 18,000**	**$ 18,000**
200013-0013	Metropolitan Water Dist of S. Cal Task Order 13 - FY25/26		
	Annual Audit Services	$ 18,000	$ 18,000
1020	**EO-Treasury**		
10200	EO-Treasury	**$ 357,100**	**$ 355,300**
200013-0013	Metropolitan Water Dist of S. Cal Task Order 13 - FY25/26	*$ 308,600*	*$ 306,800*
	Treasury Services	$ 267,800	$ 266,000
	ODC	$ 7,800	$ 7,800
	BOFA Fees	$ 24,000	$ 24,000
230018-0003	Bank of America Task Order 3 - FY25/26	*$ 9,000*	*$ 9,000*
	LOC Fees	$ 9,000	$ 9,000
210005-0003	Alliant Insurance Task Order 3 - FY25/26		
	General Liability/Addtional Insurance	$ 48,500	$ 48,500
1025	**EO-Human Resources**		
10250	EO-Human Resources	**$ 828,100**	**$ 832,300**
200013-0014	Metropolitan Water Dist of S. Cal Task Order 14 - FY25/26		
	Human Resources Manager	$ 245,100	$ 245,100
TBD	TBD		
	Human Resources Support	$ 500,000	$ 500,000
190009-0008	Parsons Task Order 8 - FY25/26		
	Internship Program	$ 77,500	$ 81,700
TBD	TBD		
	Employee Assistance Program (EAP)	$ 5,500	$ 5,500
1090	**EO-Undefined Allowance**		
10900	EO-Undefined Allowance	**$ -**	**$ -**

CODE	Description	Proposed Draft FY25/26 Budget $	Revised Draft FY25/26 Budget $
UDA-10000	EO-Undefined Allowance	$ -	$ -
110	**PMO-Community Engagement**	**$ 1,323,200**	**$ 1,449,000**
1100	**CE-Management**		
11000	CE-Management	**$ 981,000**	**$ 823,900**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Community Engagement	$ 81,000	$ 50,900
240015-0002	Lucas Public Affairs Task Order 2 - FY 25/26		
[redacted]	Administrative and Project Management		$ 164,300
	Communications Management	$ 900,000	$ 289,900
	Informational Materials and Content Development	$ -	$ 258,800
	ODC	$ -	$ 10,000
	ODC Travel	$ -	$ 50,000
1110	**CE-Community Coordination**		
11001	CE-Community Liaison	**$ 250,000**	**$ 250,000**
TBD	TBD		
[redacted]	Community Liaison	$ 250,000	$ 250,000
1115	**CE-Outreach**		
11002	CE-Stakeholder Engagement	**$ 76,600**	**$ 182,500**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Outreach Supplies	$ 21,600	$ 21,600
240015-0002	Lucas Public Affairs Task Order 2 - FY 25/26		
[redacted]	Event Management	$ -	$ 105,900
TBD	New Procurement - Audio Visual Services		
[redacted]	TBD	$ 5,000	$ 5,000
250000-0000	Venue Rentals		
[redacted]	TBD	$ 50,000	$ 50,000
11003	CE-Social Media	**$ 15,600**	**$ 15,600**
240015-0002	Lucas Public Affairs Task Order 2 - FY 25/26		
[redacted]	DCA Website and Social Media Management	$ -	$ 177,000
240005-0000	Keogh Multimedia - FY 25/26	*$ 15,600*	*$ 15,600*
[redacted]	Website Support Services	$ 15,600	$ 15,600
120	**PMO-Program Controls**	**$ 6,689,500**	**$ 6,956,000**
1200	**PCTRL-Management**		
12000	PCTRL-Management	**$ 464,200**	**$ 477,100**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Program Controls Management Staff	$ 460,700	$ 473,600
200014-0013	Dept of Water Resources FY 25/26		
	Invoice Processing Fees	$ 3,500	$ 3,500
1205	**PCTRL-Risk Mgt**		
12001	PCTRL-Risk Mgt	**$ 367,200**	**$ 349,700**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Risk Manager	$ 367,200	$ 349,700
1210	**PCTRL-Cost Mgt**		
12002	PCTRL-Cost Mgt	**$ 1,932,500**	**$ 1,952,200**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Cost Manager and Support Staff	$ 1,932,500	$ 1,952,200
1215	**PCTRL-Schedule Mgt**		
12003	PCTRL-Schedule Mgt	**$ 3,100,000**	**$ 1,448,500**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Scheduler	$ 731,000	$ 697,500
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Schedule Management	$ 920,500	$ 751,000
1220	**PCTRL-Document Mgt**		
12004	PCTRL-Document Mgt	**$ 729,300**	**$ 695,800**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Document Control Manager	$ 729,300	$ 695,800
1226	**PCTRL-Cost Estimating**		
12006	PCTRL-Cost Estimating	**$ 165,800**	**$ 158,300**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Cost Estimating Staff	$ 165,800	$ 158,300

CODE	Description	Proposed Draft FY25/26 Budget $	Revised Draft FY25/26 Budget $
1230	**PCTRL-Program Governance**		
12006	PCTRL-Program Governance	**$ 1,183,600**	**$ 1,135,500**
190009-0008	Parsons Task Order 8 - FY25/26		
	Program Governance Staff	$ 1,183,600	$ 1,135,500
	ODC		$ 3,900
	ODC Travel		$ 548,900
1240	**PCTRL-Asset Management**		
12008	PCTRL-Asset Management	**$ 195,400**	**$ 186,100**
190009-0008	Parsons Task Order 8 - FY25/26		
	Asset Management	$ 195,400	$ 186,100
130	**PMO-Administration**	**$ 5,648,000**	**$ 5,678,600**
1300	**AD-Management**		
13000	AD-Management	**$ 1,709,500**	**$ 1,776,300**
190009-0008	Parsons Task Order 8 - FY25/26		
	Administrative Manager and Proj Admin	$ 1,709,500	$ 1,776,300
1305	**AD-Facilities**		
13001	AD-Office Rent	**$ 1,356,300**	**$ 1,356,300**
190011-0007	GV/HI Park Tower Owner, LLC - FY 25/26		
	Lease	$ 1,356,300	$ 1,356,300
13002	AD-Office Furniture	**$ 50,000**	**$ 50,000**
250000-0000	Furniture, Fixtures & Equipment (FFE) Allowance FY 25/26		
	Firm TBD	$ 50,000	$ 50,000
13003	AD-Office Supplies	**$ 42,600**	**$ 42,600**
190009-0008	Parsons Task Order 8 - FY25/26		
	General Office Supplies	$ 20,400	$ 20,400
250000-0000	General Office Supplies		
	TBD	$ 15,000	$ 15,000
250000-0000	DCA Supplies and Collateral		
	TBD	$ 7,200	$ 7,200
13005	AD-Office Utilities	**$ 226,400**	**$ 226,400**
220015-0003	Consolidated Communications, Inc. - FY 25/26		
	Primary Internet Service	$ 36,000	$ 36,000
220016-0003	AT&T - FY 25/26		
	Secondary Internet Service	$ 24,000	$ 24,000
240004-0000	OnPar Advisors (Zoom) FY 25/26		
	Videoconferencing Platform	$ 162,800	$ 162,800
240001-0001	Verizon Wireless FY 25/26		
	Monthly Service - Mobile Hot-Spots	$ 3,600	$ 3,600
1310	**AD-Information Technology**		
13006	AD-IT Services	**$ 1,371,700**	**$ 1,335,500**
190009-0008	Parsons Task Order 8 - FY25/26		
	Systems and IT Staff	$ 769,400	$ 733,200
190014-0007	Launch Consulting Task Order 7 - FY 25/26		
	IT Services	$ 547,900	$ 547,900
230015-0003	AVI - SPL LLC Task Order 3 - FY25/26		
	Audio Visual Services	$ 54,400	$ 54,400
13007	AD-IT Software	**$ 686,900**	**$ 686,900**
180005-0008	e-Builder, Inc Task Order 8 - FY25/26		
	PMIS	$ 238,500	$ 238,500
190014-0007	Launch Consulting Task Order 7 - FY 25/26		
	Software Subscriptions	$ 91,800	$ 91,800
190023-0007	JAMBO-Silvacom LTD - FY 25/26		
	Customer Realtions Tool	$ 39,600	$ 39,600
240006-0000	Convergent FY 25/26		
	Brivo Badging	$ 2,800	$ 2,800
220029-0000	DocuSign		
	DocuSign Subscription	$ 5,200	$ 5,200
220008-0003	IRIS - Task Order 3 - FY 25/26		
	Risk Management Software	$ 47,100	$ 47,100
TBD	i-Spring		
	Learning Management Software	$ 11,900	$ 11,900
TBD	TBD		
	Cloud Hosting	$ 50,000	$ 50,000

CODE	Description	Proposed Draft FY25/26 Budget $	Revised Draft FY25/26 Budget $
TBD	TBD		
	Licensing	$ 200,000	$ 200,000
13008	AD-IT Hardware	**$ 204,600**	**$ 204,600**
190014-0007	Launch Consulting Task Order 7 - FY 25/26	*$ 169,600*	*$ 169,600*
	Hardware	$ 144,000	$ 144,000
	Data Warehouse	$ 25,600	$ 25,600
230009-0002	Caltronics Government Services FY 25/26		
	Office Copiers/Printers	$ 35,000	$ 35,000
140	**PMO-Procurement and Contract Administration**	**$ 978,200**	**$ 950,900**
1405	**PCA-Management**		
14000	PCA-Management	**$ 978,200**	**$ 950,900**
190009-0008	Parsons Task Order 8 - FY25/26		
	Procurement Manager	$ 914,700	$ 887,400
200013-0014	Metropolitan Water Dist of S. Cal Task Order 14 - FY25/26		
	Contract Administrator	$ 63,500	$ 63,500
150	**PMO-Property**	**$ 1,273,600**	**$ 1,269,600**
1500	**PY-Management**		
15000	PY-Management	**$ 659,100**	**$ 650,700**
180006-0008	Jacobs Task Order 8 - FY25/26		
	Planner	$ -	$ -
180009-0008	Bender Rosenthal, Inc Task Order 8 - FY25/26	*$ 659,100*	*$ 650,700*
	Property Manager	$ 493,600	$ 476,900
	Title Searches	$ 165,500	$ 173,800
1505	**PY-Property Agents**		
15001	PY-Property Agents	**$ 114,500**	**$ 118,900**
180009-0008	Bender Rosenthal, Inc Task Order 8 - FY25/26		
	ROW Services	$ -	$ -
180008-0007	Hamner, Jewell & Associates Task Order 7 - FY25/26		
	ROW Services	$ 62,000	$ 54,000
	ODC Travel		$ 10,000
180010-0007	Associated Right of Way Serv, Inc Task Order 7 - FY25/26		
	ROW Services	$ 52,500	$ 51,900
	ODC Travel		$ 3,000
1510	**PY-Temporary Entrance Permits**		
15002	PY-Temporary Entrance Permits	**$ 350,000**	**$ 350,000**
200014-0012	Dept of Water Resources FY 25/26		
	TEPs	$ 350,000	$ 350,000
180006-0008	Jacobs Task Order 8 - FY25/26		
	Temporary Entrance Permits	$ -	$ -
1525	**PY-Court Ordered Entry Deposit**		
15006	PY-Court Ordered Entry Deposits	**$ 150,000**	**$ 150,000**
200014-0014	Dept of Water Resources FY 25/26		
	COE Deposits	$ 150,000	$ 150,000
15007	PY-Court Ordered Entry Credits	**$ -**	**$ -**
200014-0014	Dept of Water Resources FY 25/26		
	COE Credits	$ -	$ -
160	**PMO-Permitting Management**	**$ 2,924,600**	**$ 2,765,000**
1600	**PM-Management**		
16000	PM-Management	**$ 2,266,400**	**$ 2,124,200**
180006-0008	Jacobs Task Order 8 - FY25/26		
	Enviromental Permitting Staff	$ 2,020,400	$ 1,878,200
220002-0004	GB Permit Engineer Inc Task Order 4 - FY25/26		
	Enviromental Permitting Staff	$ 246,000	$ 246,000
1615	**PM-Permit Monitoring & Compliance**		
16003	PM-Permit Monitoring & Compliance	**$ 658,200**	**$ 640,800**
180006-0008	Jacobs Task Order 8 - FY25/26		
	Enviromental Permitting Staff	$ 658,200	$ 640,800
170	**PMO-Health and Safety**	**$ 420,100**	**$ 400,100**
1700	**HS-Management**		
17000	HS-Management	**$ 420,100**	**$ 400,100**
190009-0008	Parsons Task Order 8 - FY25/26		

CODE	Description	Proposed Draft FY25/26 Budget $	Revised Draft FY25/26 Budget $
[redacted]	Health and Safety Staff	$ 420,100	$ 400,100
180	**PMO-Quality Management**	**$ 567,800**	**$ 541,200**
1800	**QM-Management & Auditing**		
18000	QM-Management & Auditing	**$ 567,800**	**$ 541,200**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Quality Management Staff	$ 567,800	$ 541,200
190	**PMO-Sustainability**	**$ 445,500**	**$ 424,600**
1900	**ST-Management**		
19000	ST-Management	**$ 445,500**	**$ 424,600**
190009-0008	Parsons Task Order 8 - FY25/26		
[redacted]	Sustainability Management Staff	$ 445,500	$ 424,600
210	**PMO-Geotechnical Management**	**$ 1,577,700**	**$ 818,100**
2100	**GT-Management**		
21000	GT-Management	**$ 1,577,700**	**$ 818,100**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Geotech Management	$ 1,577,700	$ 818,100
220	**PMO-Survey and Mapping Management**	**$ 358,800**	**$ 265,900**
2200	**SM-Management**		
22000	SM-Management	**$ 358,800**	**$ 265,900**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Survey Management	$ 358,800	$ 265,900
30	**PROGRAM INITIATION**	**$ 26,094,700**	**$ 27,260,600**
300	**PI-Engineering**	**$ 26,094,700**	**$ 27,260,600**
3000	**PIE-Management & Administration**		
30000	PIE-Management & Administration	**$ 2,352,600**	**$ 3,475,300**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Management and Administrative Staff	$ 2,352,600	$ 2,007,600
[redacted]	ODC	$ -	$ 26,700
[redacted]	ODC Travel	$ -	$ 1,078,100
[redacted]	Temporary Duty Assignments (TDA)	$ -	$ 362,900
3005	**PIE-CEQA Engineering Support**		
30001	PIE-CEQA Engineering Support	**$ -**	**$ -**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	CEQA Support Staff	$ -	$ -
3010	**PIE-Facility Studies**		
30002	PIE-Facility Studies	**$ 50,400**	**$ 50,500**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Facility Studies Staff	$ 50,400	$ 50,500
[redacted]	Facility Studies Resources	$ -	$ -
3011	**PIE-Project Definition Reports**		
30006	PIE-Project Definition Reports	**$ -**	**$ -**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Project Definition Staff	$ -	$ -
[redacted]	Project Definition Resources	$ -	$ -
3012	**PIE-Basis of Design Reports**		
30009	PIE-Basis of Design Reports	**$ 20,517,500**	**$ 21,091,900**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Basis of Design Reports Staff	$ 20,517,500	$ 21,091,900
3020	**PIE-Program Delivery Planning**		
30007	PIE-Program Delivery Planning	**$ 2,941,500**	**$ 2,440,500**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Engineering & Project Delivery	$ 2,941,500	$ 2,440,500
3025	**PIE-Permit Engineering Support**		
30008	PIE-Permit Engineering Support Services	**$ 232,700**	**$ 202,400**
180006-0008	Jacobs Task Order 8 - FY25/26		
[redacted]	Permit Engineering Support Services	$ 232,700	$ 202,400
40	**PROGRAM DELIVERY**	**$ 12,063,600**	**$ 11,218,100**
410	**PD-Project Delivery**	**$ 12,063,600**	**$ 11,218,100**
4100	**PD-Project Geotechnical**		
41001	PD-Geotechnical	**$ 4,258,400**	**$ 4,142,900**

CODE	Description	Proposed Draft FY25/26 Budget $	Revised Draft FY25/26 Budget $
210018-0011	AECOM Task Order 11 - FY25/26		
	Field Work Geotechnical	$ 4,258,400	$ 4,142,900
41011	PD-Geotechnical Management	**$ 890,600**	**$ 1,047,000**
210018-0011	AECOM Task Order 11 - FY25/26		
	Field Work Management	$ 890,600	$ 820,100
	ODC		$ 46,600
	ODC Travel		$ 180,300
4115	**PD-Project Surveying and Mapping**		
41150	PD-Property Access & Acquisition	**$ 1,818,700**	**$ 1,818,700**
180013-0005	Psomas Task Order 5 - FY25/26		
	Survey & Mapping	$ 1,818,700	$ 1,798,700
	ODC		$ 20,000
	ODC Travel		$ -
4190	**PD-Undefined Allowance**		
41900	PD-Undefined Allowance	**$ 5,095,900**	**$ 4,209,500**
	Undefined Allowance	$ 5,095,900	$ 4,209,500

Note: Numbers are rounded up to the nearest hundred.

10	PROGRAM MANAGEMENT OFFICE	Totals	Jacobs Engineering	Parsons Transportation	AECOM	GV/HI Park Tower Owner	Bradner Consulting	Alliant Insurance	Allowance - Association Memberships	Allowance - Conference and Registration Fees	Allowance - General Office Supplies	Allowance - Office Furniture	Allowance - DCA Supplies and Collateral	Allowance - Venue Rental	Associated Right of Way Services	AT&T	AVI-SPL	Bank of America	Bender Rosenthal	Best, Best & Krieger	Caltronics Government Solutions	Consolidated Communications	Convergent	DocuSign	DWR	e-Builder	Gwen Buchholz Engineer	Hanner, Jewell & Associates	IRIS	i-Spring	Jambo	Keogh Multimedia	Lucas Public Affairs	Launch Consulting	Metropolitan Water District	New Procurement - Audio Visual	New Procurement - Community Liason	New Procurement - Deputy Director Services	New Procurement - EAP	New Procurement - Executive Strategic Support Svcs	New Procurement - Facilitation Services	New Procurement - Human Resources Support	New Procurement - P6 Cloudhosting	New Procurement - P6 Licensing	OnPar Advisors	PSOMAS	Undefined Allowance	Verizon Wireless
100	PMO-Executive Office Subtotals	$5,002,300	$0	$1,175,600	$0	$0	$629,700	$48,500	$1,500	$15,000	$0	$0	$0	$0	$0	$0	$0	$9,000	$0	$520,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$560,900	$10,000	$0	$976,600	$5,500	$250,000	$300,000	$500,000	$0	$0	$0	$0	$0	$0
1000	EO-Management	$0																																													
10001	EO-Executive Office	$0																																													
230035-0003	Bradner Task Order 3 - FY25/26	$0																																													
[redacted]	Executive Office	$629,700					$629,700																																								
[redacted]	ODC	$0																																													
190009-0007	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Chief of Staff	$664,000		$664,000																																											
250000-0000	Conference and Event Registration Fees	$0																																													
[redacted]	Conference Fees	$15,000								$15,000																																					
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Conference Fees	$15,600		$15,600																																											
250000-0000	Association Memberships	$0																																													
[redacted]	Annual Subscription	$1,500							$1,500																																						
10002	EO-Chief Engineer	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Chief Engineer	$414,300		$414,300																																											
10003	EO-DCA Board Meetings	$0																																													
250000-0000	Audio Visual FY 25/26	$0																																													
[redacted]	Board Meeting Support	$10,000																																	$10,000												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Board Meeting Supplies	$0																																													
10004	EO-Executive Office Support	$0																																													
TBD	TBD	$0																																													
[redacted]	Deputy Director Services	$976,600																																			$976,600										
TBD	TBD	$0																																													
[redacted]	Facilitation Services	$300,000																																						$300,000							
TBD	TBD	$0																																													
[redacted]	Executive Strategic Support Services	$250,000																																					$250,000								
1005	EO-General Counsel	$0																																													
10050	EO-General Counsel	$0																																													
200003-0007	Best Best & Krieger Task Order 7 - FY25/26	$0																																													
[redacted]	Legal Services	$520,000																	$520,000																												
1015	EO-Audit	$0																																													
10150	EO-Audit	$0																																													
200013-0013	Metropolitan Water Dist of S. Cal Task Order 13 - FY25/26	$0																																													
[redacted]	Annual Audit Services	$18,000																																$18,000													
1020	EO-Treasury	$0																																													
10200	EO-Treasury	$0																																													
200013-0013	Metropolitan Water Dist of S. Cal Task Order 13 - FY25/26	$0																																													
[redacted]	Treasury Services	$266,000																																$266,000													
[redacted]	ODC	$7,800																																$7,800													
[redacted]	BOFA Fees	$24,000																																$24,000													
230018-0003	Bank of America Task Order 3 - FY25/26	$0																																													
[redacted]	LOC Fees	$9,000															$9,000																														
210005-0003	Alliant Insurance Task Order 3 - FY25/26	$0																																													
[redacted]	General Liability/Addtional Insurance	$48,500						$48,500																																							
1025	EO-Human Resources	$0																																													
10250	EO-Human Resources	$0																																													
200013-0014	Metropolitan Water Dist of S. Cal Task Order 14 - FY25/26	$0																																													
[redacted]	Human Resources Manager	$245,100																																$245,100													
TBD	TBD	$0																																													
[redacted]	Human Resources Support	$500,000																																							$500,000						
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Internship Program	$81,700		$81,700																																											
TBD	TBD	$0																																													
[redacted]	Employee Assistance Program (EAP)	$5,500																																				$5,500									
1090	EO-Undefined Allowance	$0																																													
10900	EO-Undefined Allowance	$0																																													
UDA-10000	EO-Undefined Allowance	$0																																													
110	PMO-Community Engagement	$1,449,000	$50,900	$21,600	$0	$0	$0	$0	$0	$0	$0	$0	$0	$50,000	$0	$0	$0		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$15,600	$1,055,900	$0	$0	$5,000	$250,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1100	CE-Management	$0																																													
11000	CE-Management	$0																																													
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																													
[redacted]	Community Engagement	$50,900	$50,900																																												
240015-0002	Lucas Public Affairs Task Order 2 - FY 25/26	$0																																													
[redacted]	Administrative and Project Management	$164,300																													$164,300															
[redacted]	Communications Management	$289,900																													$289,900															
[redacted]	Informational Materials and Content Development	$258,800																													$258,800															
[redacted]	ODC	$10,000																													$10,000															
[redacted]	ODC Travel	$50,000																													$50,000															
1110	CE-Community Coordination	$0																																													
11001	CE-Community Liaison	$0																																													
240010-0000	TBD	$0																																													
[redacted]	Community Liaison	$250,000																																		$250,000											
1115	CE-Outreach	$0																																													
11002	CE-Stakeholder Engagement	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Outreach Supplies	$21,600		$21,600																																											
240015-0002	Lucas Public Affairs Task Order 2 - FY 25/26	$0																																													
[redacted]	Event Manager	$105,900																													$105,900															
230012-0000	New Procurement - Audio Visual Services	$0																																													
[redacted]	TBD	$5,000																																	$5,000												
250000-0000	Venue Rentals	$0																																													
[redacted]	TBD	$50,000											$50,000																																		
11003	CE-Social Media	$0																																													
240015-0002	Lucas Public Affairs Task Order 2 - FY 25/26	$0																																													
[redacted]	DCA Website and Social Media Management	$177,000																													$177,000															
240005-0000	Keogh Multimedia - FY 25/26	$0																																													
[redacted]	Website Support Services	$15,600																												$15,600																
120	PMO-Program Controls	$6,956,000	$751,000	$6,201,500	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0	$0	$0	$0	$3,500	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1200	PCTRL-Management	$0																																													
12000	PCTRL-Management	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Program Controls Management Staff	$473,600		$473,600																																											
200014-0013	Dept of Water Resources FY 25/26	$0																																													
	Invoice Processing Fees	$3,500																						$3,500																							
1205	PCTRL-Risk Mgt	$0																																													
12001	PCTRL-Risk Mgt	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Risk Manager	$349,700		$349,700																																											
1210	PCTRL-Cost Mgt	$0																																													
12002	PCTRL-Cost Mgt	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Cost Manager and Support Staff	$1,952,200		$1,952,200																																											
1215	PCTRL-Schedule Mgt	$0																																													
12003	PCTRL-Schedule Mgt	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Scheduler	$697,500		$697,500																																											
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																													
[redacted]	Schedule Management	$751,000	$751,000																																												
1220	PCTRL-Document Mgt	$0																																													
12004	PCTRL-Document Mgt	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Document Control Manager	$695,800		$695,800																																											
1226	PCTRL-Cost Estimating	$0																																													
12006	PCTRL-Cost Estimating	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Cost Estimating Staff	$158,300		$158,300																																											
1230	PCTRL-Program Governance	$0																																													
12006	PCTRL-Program Governance	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Program Governance Staff	$1,135,500		$1,135,500																																											
[redacted]	ODC	$3,900		$3,900																																											
[redacted]	ODC Travel	$548,900		$548,900																																											
1240	PCTRL-Asset Management	$0																																													
12008	PCTRL-Asset Management	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													
[redacted]	Asset Management	$186,100		$186,100																																											
130	PMO-Administration	$5,678,600	$0	$2,529,900	$0	$1,356,300	$0	$0	$0	$0	$15,000	$50,000	$7,200	$0	$0	$24,000	$54,400		$0	$0	$35,000	$36,000	$2,800	$5,200	$0	$238,500	$0	$0	$47,100	$11,900	$39,600	$0	$0	$809,300	$0	$0	$0	$0	$0	$0	$0	$0	$50,000	$200,000	$162,800	$0	$0	$3,600
1300	AD-Management	$0																																													
13000	AD-Management	$0																																													
190009-0008	Parsons Task Order 8 - FY25/26	$0																																													

10	PROGRAM MANAGEMENT OFFICE	Totals	Jacobs Engineering	Parsons Transportation	AECOM	GV/HI Park Tower Owner	Bradner Consulting	Alliant Insurance	Allowance - Association Memberships	Allowance - Conference and Registration Fees	Allowance - General Office Supplies	Allowance - Office Furniture	Allowance - DCA Supplies and Collateral	Allowance - Venue Rental	Associated Right of Way Services	AT&T	AVI-SPL	Bank of America	Bender Rosenthal	Best, Best & Krieger	Caltronics Government Solutions	Consolidated Communications	Convergent	DocuSign	DWR	e-Builder	Gwen Buchholz Engineer	Hammer, Jewell & Associates	IRIS	i-Spring	Jambo	Keogh Multimedia	Lucas Public Affairs	Launch Consulting	Metropolitan Water District	New Procurement - Audio Visual	New Procurement - Community Liason	New Procurement - Deputy Director Services	New Procurement - EAP	New Procurement - Executive Strategic Support Svcs	New Procurement - Facilitation Services	New Procurement - Human Resources Support	New Procurement - P6 Cloudhosting	New Procurement - P6 Licensing	OnPar Advisors	PSOMAS	Undefined Allowance	Verizon Wireless
[redacted]	Administrative Manager and Proj Admin	$1,776,300		$1,776,300																																										
1305	**AD-Facilities**	$0																																												
13001	AD-Office Rent	$0																																												
190011-0007	GV/HI Park Tower Owner, LLC - FY 25/26	$0																																												
[redacted]	Lease	$1,356,300				$1,356,300																																								
13002	AD-Office Furniture	$0																																												
250000-0000	Furniture, Fixtures & Equipment (FFE) Allowance FY 25/26	$50,000										$50,000																																		
[redacted]	Firm TBD	$0																																												
13003	AD-Office Supplies	$0																																												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																												
[redacted]	General Office Supplies	$20,400		$20,400																																										
250000-0000	TBD	$0																																												
[redacted]	General Office Supplies	$15,000									$15,000																																			
250000-0000	DCA Supplies and Collateral	$0																																												
[redacted]	DCA Supplies and Collateral	$7,200											$7,200																																	
13005	AD-Office Utilities	$0																																												
220015-0003	Consolidated Communications, Inc. - FY 25/26	$0																																												
[redacted]	Primary Internet Service	$36,000																				$36,000																										
220016-0003	AT&T - FY 25/26	$0																																												
[redacted]	Secondary Internet Service	$24,000														$24,000																																
240004-0000	OnPar Advisors (Zoom) FY 25/26	$0																																												
[redacted]	Videoconferencing Platform	$162,800																																										$162,800			
240001-0001	Verizon Wireless FY 25/26	$0																																												
[redacted]	Monthly Service - Mobile Hot-Spots	$3,600																																												$3,600
1310	**AD-Information Technology**	$0																																												
13006	AD-IT Services	$0																																												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																												
[redacted]	Systems and IT Staff	$733,200		$733,200																																										
190014-0007	Launch Consulting Task Order 7 - FY 25/26	$0																																												
[redacted]	IT Services	$547,900																															$547,900														
230015-0003	AVI - SPL LLC Task Order 3 - FY25/26	$0																																												
[redacted]	Audio Visual Services	$54,400															$54,400																															
13007	AD-IT Software	$0																																												
180005-0008	e-Builder, Inc Task Order 8 - FY25/26	$0																																												
[redacted]	PMIS	$238,500																							$238,500																						
190014-0007	Launch Consulting Task Order 7 - FY 25/26	$0																																												
[redacted]	Software Subscriptions	$91,800																															$91,800														
190023-0007	JAMBO-Silvacom LTD - FY 25/26	$0																																												
[redacted]	Customer Realtions Tool	$39,600																												$39,600																	
240006-0000	Convergent FY 25/26	$0																																												
[redacted]	Brivo Badging	$2,800																				$2,800																									
220029-0000	DocuSign	$0																																												
[redacted]	DocuSign Subscription	$5,200																					$5,200																								
220008-0003	IRIS - Task Order 3 - FY 25/26	$0																																												
[redacted]	Risk Management Software	$47,100																										$47,100																			
TBD	i-Spring	$0																																												
[redacted]	Learning Management Software	$11,900																											$11,900																		
TBD	TBD	$0																																												
[redacted]	Cloud Hosting	$50,000																																								$50,000					
TBD	TBD	$0																																												
[redacted]	Licensing	$200,000																																									$200,000				
13008	AD-IT Hardware	$0																																												
190014-0007	Launch Consulting Task Order 7 - FY 25/26	$0																																												
[redacted]	Hardware	$144,000																															$144,000														
[redacted]	Data Warehouse	$25,600																															$25,600														
230009-0002	Caltronics Government Services FY 25/26	$0																																												
[redacted]	Office Copiers/Printers	$35,000																		$35,000																											
140	**PMO-Procurement and Contract Administration**	$950,900	$0	$887,400	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$63,500	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1405	**PCA-Management**	$0																																												
14000	PCA-Management	$0																																												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																												
[redacted]	Procurement Manager	$887,400		$887,400																																										
200013-0014	Metropolitan Water Dist of S. Cal Task Order 14 - FY25/26	$0																																												
[redacted]	Contract Administrator	$63,500																																$63,500													
150	**PMO-Property**	$1,269,600	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$54,900	$0	$0		$650,700	$0	$0	$0	$0	$0	$500,000	$0	$0	$64,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1500	**PY-Management**	$0																																												
15000	PY-Management	$0																																												
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																												
[redacted]	Planner	$0																																												
180009-0008	Bender Rosenthal, Inc Task Order 8 - FY25/26	$0																																												
[redacted]	Property Manager	$476,900																$476,900																													
[redacted]	Title Searches	$173,800																$173,800																													
1505	**PY-Property Agents**	$0																																												
15001	PY-Property Agents	$0																																												
180009-0008	Bender Rosenthal, Inc Task Order 8 - FY25/26	$0																																												
[redacted]	ROW Services	$0																																												
180008-0007	Hamner, Jewell & Associates Task Order 7 - FY25/26	$0																																												
[redacted]	ROW Services	$54,000																									$54,000																				
[redacted]	ODC Travel	$10,000																									$10,000																				
180010-0007	Associated Right of Way Serv, Inc Task Order 7 - FY25/26	$0																																												
[redacted]	ROW Services	$51,900												$51,900																																	
[redacted]	ODC Travel	$3,000												$3,000																																	
1510	**PY-Temporary Entrance Permits**	$0																																												
15002	PY-Temporary Entrance Permits	$0																																												
200014-0012	Dept of Water Resources FY 25/26	$0																																												
[redacted]	TEPs	$350,000																						$350,000																							
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																												
[redacted]	Temporary Entrance Permits	$0																																												
1525	**PY-Court Ordered Entry Deposit**	$0																																												
15006	PY-Court Ordered Entry Deposits	$0																																												
200014-0014	Dept of Water Resources FY 25/26	$0																																												
[redacted]	COE Deposits	$150,000																						$150,000																							
15007	PY-Court Ordered Entry Credits	$0																																												
200014-0014	Dept of Water Resources FY 25/26	$0																																												
[redacted]	COE Credits	$0																																												
160	**PMO-Permitting Management**	$2,765,000	$2,519,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0	$0	$0	$0	$0	$0	$246,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1600	**PM-Management**	$0																																												
16000	PM-Management	$0																																												
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																												
[redacted]	Enviromental Permitting Staff	$1,878,200	$1,878,200																																												
220002-0004	GB Permit Engineer Inc Task Order 4 - FY25/26	$0																																												
[redacted]	Enviromental Permitting Staff	$246,000																								$246,000																					
1615	**PM-Permit Monitoring & Compliance**	$0																																												
16003	PM-Permit Monitoring & Compliance	$0																																												
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																												
[redacted]	Enviromental Permitting Staff	$640,800	$640,800																																												
170	**PMO-Health and Safety**	$400,100	$0	$400,100	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1700	**HS-Management**	$0																																												
17000	HS-Management	$0																																												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																												
[redacted]	Health and Safety Staff	$400,100		$400,100																																										
180	**PMO-Quality Management**	$541,200	$0	$541,200	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1800	**QM-Management & Auditing**	$0																																												
18000	QM-Management & Auditing	$0																																												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																												
[redacted]	Quality Management Staff	$541,200		$541,200																																										
190	**PMO-Sustainability**	$424,600	$0	$424,600	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
1900	**ST-Management**	$0																																												
19000	ST-Management	$0																																												
190009-0008	Parsons Task Order 8 - FY25/26	$0																																												
[redacted]	Sustainability Management Staff	$424,600		$424,600																																										
210	**PMO-Geotechnical Management**	$818,100	$818,100	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
2100	**GT-Management**	$0																																												
21000	GT-Management	$0																																												
180006-0008	Jacobs Task Order 8 - FY 25/26	$0																																												
	Geotech Management	$818,100	$818,100																																												
220	**PMO-Survey Management**	$265,900	$265,900	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
2200	**SM-Management**	$0																																												
22000	SM-Management	$0																																												
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																												
[redacted]	Survey Management	$265,900	$265,900																																												
30	**PROGRAM INITIATION**																																													
300	**PI-Engineering**	$27,260,600	$27,260,600	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0

10	PROGRAM MANAGEMENT OFFICE	Totals	Jacobs Engineering	Parsons Transportation	AECOM	GV/HI Park Tower Owner	Bradner Consulting	Alliant Insurance	Allowance - Association Memberships	Allowance - Conference and Registration Fees	Allowance - General Office Supplies	Allowance - Office Furniture	Allowance - DCA Supplies and Collateral	Allowance - Venue Rental	Associated Right of Way Services	AT&T	AVI-SPL	Bank of America	Bender Rosenthal	Best, Best & Krieger	Caltronics Government Solutions	Consolidated Communications	Convergent	DocuSign	DWR	e-Builder	Gwen Buchholz Engineer	Hamner, Jewell & Associates	IRIS	i-Spring	Jambo	Keogh Multimedia	Lucas Public Affairs	Launch Consulting	Metropolitan Water District	New Procurement Audio Visual	New Procurement Community Liason	New Procurement Deputy Director Services	New Procurement EAP	New Procurement Executive Strategic Support Svcs	New Procurement Facilitation Services	New Procurement Human Resources Support	New Procurement P6 Cloudhosting	New Procurement P6 Licensing	OnPar Advisors	PSOMAS	Undefined Allowance	Verizon Wireless
3000	**PIE-Management & Administration**	$0																																														
30000	PIE-Management & Administration	$0																																														
180006-0008	Jacobs Task Order 8 - FY 25/26	$0																																														
[redacted]	Management and Administrative Staff	$2,007,600	$2,007,600																																													
[redacted]	ODC	$26,700	$26,700																																													
[redacted]	ODC Travel	$1,078,100	$1,078,100																																													
[redacted]	Temporary Duty Assignment	$362,900	$362,900																																													
3005	**PIE-CEQA Engineering Support**	$0																																														
30001	PIE-CEQA Engineering Support	$0																																														
180006-0008	Jacobs Task Order 8 - FY 25/26	$0																																														
[redacted]	CEQA Support Staff	$0																																														
3010	**PIE-Facility Studies**	$0																																														
30002	PIE-Facility Studies	$0																																														
180006-0008	Jacobs Task Order 8 - FY 25/26	$0																																														
[redacted]	Facility Studies Staff	$50,500	$50,500																																													
[redacted]	Facility Studies Resources	$0																																														
3011	**PIE-Project Definition Reports**	$0																																														
30006	PIE-Project Definition Reports	$0																																														
180006-0008	Jacobs Task Order 8 - FY 25/26	$0																																														
[redacted]	Project Definition Staff	$0																																														
[redacted]	Project Definition Resources	$0																																														
3012	**PIE-Basis of Design Reports**	$0																																														
30009	PIE-Basis of Design Reports	$0																																														
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																														
[redacted]	Basis of Design Reports Staff	$21,091,900	$21,091,900																																													
3020	**PIE-Program Delivery Planning**	$0																																														
30007	PIE-Program Delivery Planning	$0																																														
180006-0008	Jacobs Task Order 8 - FY25/26	$0																																														
[redacted]	Engineering & Project Delivery	$2,440,500	$2,440,500																																													
3025	**PIE-Permit Engineering Support**	$0																																														
30006	PIE-Permit Engineering Support Services	$0																																														
180006-0008	Jacobs Task Order 8 - FY 25/26	$0																																														
[redacted]	Permit Engineering Support Services	$202,400	$202,400																																													
40	PROGRAM DELIVERY																																															
410	**PD-Project Delivery**	$11,218,100	$0	$0	$5,189,900	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$1,818,700	$4,209,500	$0
4100	**PD-Project Geotechnical**	$0																																														
41001	PD-Geotechnical	$0																																														
210018-0011	AECOM Task Order 11 - FY25/26	$0																																														
[redacted]	Field Work Geotechnical	$4,142,900			$4,142,900																																											
41011	PD-Geotechnical Management	$0																																														
210018-0011	AECOM Task Order 11 - FY25/26	$0																																														
[redacted]	Field Work Management	$820,100			$820,100																																											
[redacted]	ODC	$46,600			$46,600																																											
[redacted]	ODC Travel	$180,300			$180,300																																											
4115	**PD-Project Surveying and Mapping**	$0																																														
41150	PD-Property Access & Acquisition	$0																																														
180013-0005	Psomas Task Order 5 - FY25/26	$0																																														
[redacted]	Survey & Mapping	$1,798,700																																											$1,798,700		
[redacted]	ODC	$20,000																																											$20,000		
4190	**PD-Undefined Allowance**	$0																																														
41900	PD-Undefined Allowance	$0																																														
[redacted]	Undefined Allowance	$4,209,500																																												$4,209,500	
TOTALS		**$65,000,000**	**$31,665,500**	**$12,181,900**	**$5,189,900**	**$1,356,300**	**$629,700**	**$48,500**	**$1,500**	**$15,000**	**$15,000**	**$50,000**	**$7,200**	**$50,000**	**$54,900**	**$24,000**	**$54,400**	**$9,000**	**$650,700**	**$520,000**	**$35,000**	**$36,000**	**$2,800**	**$5,200**	**$503,500**	**$238,500**	**$246,000**	**$64,000**	**$47,100**	**$11,900**	**$39,600**	**$15,600**	**$1,055,900**	**$809,300**	**$624,400**	**$15,000**	**$250,000**	**$976,600**	**$5,500**	**$250,000**	**$300,000**	**$500,000**	**$50,000**	**$200,000**	**$162,800**	**$1,818,700**	**$4,209,500**	**$3,600**

DELTA CONVEYANCE DESIGN & CONSTRUCTION AUTHORITY

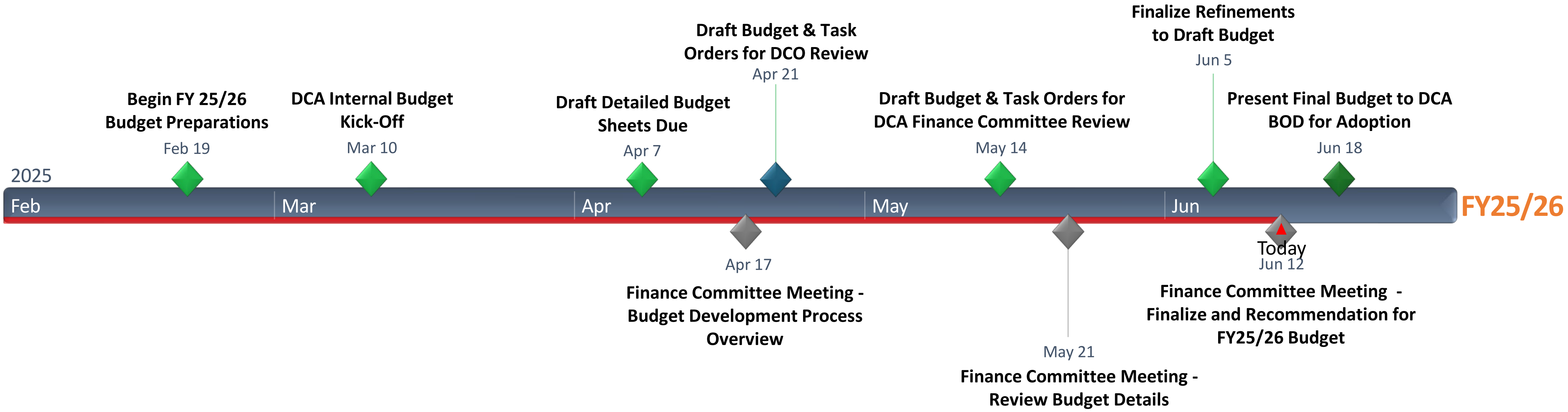
Finance Committee Meeting

June 12, 2025 | Agenda Item 5a, Attachment 3

Agenda

1. FY25/26 Budget Planning Timeline
2. Proposed Final FY25/26 Scope and Budget
3. Q & A
4. Recommendation Request

FY 25/26 Budget Planning Schedule



Proposed Final FY25/26 Scope and Budget

Current WBS

The Program Management team developed a programmatic **Work Breakdown Structure** (WBS) to organize all budgeted activities of the DCA for the Delta Conveyance Program. The WBS was developed for all phases of the program from initiation to program closeout. Work activities of the DCA at the highest level of the WBS are described below:

Current Phases:

Program Management Office – Cross-organizational support functions throughout all phases of the program.

Program Initiation – Engineering work to support the environmental permitting phase, including evaluation of alternatives, improving definition of features, design criteria, contracts, and interfaces. This Phase ends when all major permits have been obtained and the program is positioned for implementation.

Program Delivery – Pre-Design data collection activities to support further study of a preferred project. This Phase would ultimately include final design and construction projects managed by the PMO.

PROGRAM MANAGEMENT OFFICE (PMO)

- PMO-Executive Office
  - **EO-Management**
    - EO-Executive Office
    - EO-Chief Engineer
    - EO-DCA Board Meetings
  - **EO-General Counsel**
    - EO-General Counsel
  - **EO-Audit**
    - EO-Audit
  - **EO-Treasury**
    - EO-Treasury
  - **EO-Human Resources**
    - EO-Human Resources
  - **EO-Undefined Allowance**
    - EO-Undefined Allowance
- PMO-Community Engagement
  - **CE-Management**
    - CE-Management
  - **CE-Community Coordination**
    - CE-Community Support
  - **CE-Outreach**
    - CE-Community Meetings
    - CE-Social Media
- PMO-Program Controls
  - **PCTRL-Management**
    - PCTRL-Management
  - **PCTRL-Risk Mgt**
    - PCTRL-Risk Mgt
  - **PCTRL-Cost Mgt**
    - PCTRL-Cost Mgt
  - **PCTRL-Schedule Mgt**
    - PCTRL-Schedule Mgt
  - **PCTRL-Document Mgt**
    - PCTRL-Document Mgt
  - **PCTRL-Cost Validation**
    - PCTRL-Cost Validation
  - **PCTRL-Cost Estimating**
    - PCTRL-Cost Estimating
  - **PCTRL-Program Governance**
    - PCTRL-Program Governance
  - **PCTRL-Asset Management Planning**
    - PCTRL-Asset Management Planning
- PMO-Administration
  - **AD-Management**
    - AD-Management
  - **AD-Facilities**
    - AD-Office Rent
    - AD-Office Furniture
    - AD-Office Supplies
    - AD-Other Direct Costs
    - AD-Office Utilities
  - **AD-Information Technology**
    - AD-IT Services
    - AD-IT Software
    - AD-IT Hardware
- PMO-Procurement
  - **PCA-Management**
    - PCA-Management

PROGRAM MANAGEMENT OFFICE (Cont.)

  - **PCA-Procurement Management**
    - PCA-Procurement Management
  - **PCA-Contract Administration**
    - PCA-Contract Administration
- PMO-Property
  - **PY-Management**
    - PY-Management
  - **PY-Property Agents**
    - PY-Property Agents
  - **PY-Temporary Entrance Permits**
    - PY-Temporary Entrance Permits
  - **PY-Easements**
    - PY-Easements
  - **PY-Land Purchases**
    - PY-Land Purchases
  - **PY-Eminent Domain Support**
    - PY-Eminent Domain Support
  - **PY-Court Ordered Entry Deposit**
    - PY-Court Ordered Entry Deposit
    - PY-Court Ordered Entry Credit
- PMO-Permitting Management
  - **PM-Management**
    - PM-Management
  - **PM-Environmental Planning**
    - PM-Environmental Planning
  - **PM-Permit Acquision**
    - PM-Permit Acquision
  - **PM-Permit Monitoring & Compliance**
    - PM-Permit Monitoring & Compliance
  - **PM-Permitting Surveys Management**
    - PM-Cultural Survey Management
    - PM-Biological Survey Management
- PMO-Health and Safety
  - **HS-Management**
    - HS-Management
- PMO-Quality Management
  - **QM-Management & Auditing**
    - QM-Management & Auditing
- PMO-Sustainability
  - **ST-Management**
    - ST-Management
- PMO-Engineering Management
  - **EN-Management**
    - EN-Management
  - **EN-Project Design Reviews**
    - EN-Basis of Design Report Review
    - EN-30% Design Review
    - EN-60% Design Review
    - EN-Bid Review
    - EN-Value Engineering
- PMO-Geotechnical Management
  - **GT-Management**
    - GT-Management
- PMO-Surveying & Mapping Management
  - **SM-Management & Auditing**
    - SM Management & Auditing

PROGRAM INITIATION PHASE (PI)

- PI-Engineering
  - **PIE-Management & Administration**
    - PIE-Management & Admin.
  - **PIE-CEQA Engineering Support**
    - PIE-CEQA Engineering Support
  - **PIE-Facility Studies**
    - PIE-Facility Studies
  - **PIE-Shared Support Services**
    - PIE-Shared Support Services
  - **PIE-Project Definition Reports**
    - PIE-Project Definition Reports
  - **PIE-Permit Engineering Support**
    - PIE-Permit Engineering Support
- PI-Fieldwork
  - **PIF-Management**
  - **PIF-Geotechnical Work**
  - **PIF-Surveying**

Program Delivery Phase (PD)

- PD-Project Delivery
  - **PDPD-Management**
    - PDPD-Management
  - **PDPD-Project Design Procurement**
    - PDPD-Design Procurement
  - **PDPD-Project Geotechnical**
    - PDPD-Geotechnical
  - **PDPD-Project Surveying & Mapping**
    - PDPD-Surveying & Mapping
  - **PDPD-Project Permit Monitoring & Compliance**
    - PDPD-Permit Monitoring & Compliance
  - **PDPD-Permitting Surveys**
    - PDPD-Cultural Surveys
    - PDPD-Biological Surveys

Proposed Final FY 2025/26 Budget Summary

- $65M proposed FY25/26 budget compared to $43.0M budget for FY24/25
- New tasks being introduced for FY25/26
- Red line items indicate changes

CODE	Description	Proposed FY25/26 Budget Presented at 5/21/25 Finance Committee	Revised Proposed FY25/26 Budget
		$ 65,000,000	$ 65,000,000
10	PROGRAM MANAGEMENT OFFICE	$ 26,841,700	$ 26,521,300
100	PMO-Executive Office	$ 4,634,700	$ 5,002,300
110	PMO-Community Engagement	$ 1,323,200	$ 1,449,000
120	PMO-Program Controls	$ 6,689,500	$ 6,956,000
130	PMO-Administration	$ 5,648,000	$ 5,678,600
140	PMO-Procurement and Contract Administration	$ 978,200	$ 950,900
150	PMO-Property	$ 1,273,600	$ 1,269,600
160	PMO-Permitting Management	$ 2,924,600	$ 2,765,000
170	PMO-Health and Safety	$ 420,100	$ 400,100
180	PMO-Quality Management	$ 567,800	$ 541,200
190	PMO-Sustainability	$ 445,500	$ 424,600
210	PMO-Geotechnical Management	$ 1,577,700	$ 818,100
220	PMO- Survey & Mapping	$ 358,800	$ 265,900
30	PROGRAM INITIATION	$ 26,094,700	$ 27,260,600
300	PI-Engineering	$ 26,094,700	$ 27,260,600
310	PI-Fieldwork	$ -	$ -
40	PROGRAM DELIVERY	$ 12,063,600	$ 11,218,100
410	PD-Project Geotechnical	$ 12,063,600	$ 11,218,100

Proposed Budget Line-Item Changes

- Modifications from May 2025 draft budget reflect transition in how DCA reimburses for expenses and increased on-site expectations for team
- Billing rates simplified to only include base labor, corporate overhead and profit
- Travel costs and ODCs now shown as separate line items in budget
- Consistent with Travel Policy Updates planned for BOD consideration at June 18th meeting

Budget by Vendor (> $250,000; 90% OF BUDGET)

Consultant / Vendor	FY 24/25 Budget	Proposed FY 25/26 Budget	Revised FY 25/26 Budget	Services
Jacobs	$ 16,402,500	$ 31,710,800	$ 31,665,500	Engineering
Parsons	$ 9,528,700	$ 11,817,300	$ 12,181,900	Program Management
AECOM	$ 9,334,200	$ 5,148,900	$ 5,189,900	Geotechnical Exploration
PSOMAS	$ -	$ 1,818,700	$ 1,818,700	Surveying Services
GV/HI Park Tower	$ 1,310,000	$ 1,356,300	$ 1,356,300	Office Lease
Lucas Public Affairs	$ -	$ 900,000	$ 1,055,900	Communication/Outreach Services, Communications Manager
Anticipated Awards	$ -	$ 600,000	$ 976,600	Deputy Director Services
Launch	$ 371,900	$ 809,300	$ 809,300	Information Technology and Equipment
Bender Rosenthal	$ 553,000	$ 659,100	$ 650,700	Right of Way Services
Metropolitan Water District	$ 545,200	$ 635,200	$ 624,400	Treasury and Administrative
Bradner Consulting	$ 608,000	$ 629,700	$ 629,700	Executive Director
Best, Best & Krieger	$ 497,200	$ 520,000	$ 520,000	General Counsel
DWR	$ 50,000	$ 503,500	$ 503,500	Temporary and Court Ordered Entry Permits
Anticipated Awards	$ -	$ 500,000	$ 500,000	Human Resource Support
Anticipated Awards	$ -	$ 300,000	$ 300,000	Facilitation Services
Anticipated Awards	$ -	$ 250,000	$ 250,000	Community Liaison
Anticipated Awards	$ -	$ 250,000	$ 250,000	Executive Stratigic Support Services

Note: Final FY 25/26 Proposed Budget Values Rounded up to the Nearest $100

Discussion or Questions?

- **Available materials:**
  - Updated FY2025/26 Budget Summary and Detail
  - FY2025/26 Budget Detail by Vendor

Recommendation Request

- **Staff requests that the DCA Finance Committee recommend by motion that the Board of Directors adopt the proposed budget for FY 2025/26**

Questions?